# Council Plan Tracker – Changes between 2018/19 and 2019/20

#### KEY:

1 = Completed or removed (as now embedded as business as usual)

2 = Continued in a new phase of work

3 = New to the Plan

4 = Moved within the Plan for a better fit with another Priority or Sub-Priority
5 = No significant change

2018/19 Theme: Supportive Council 201			2019/20 Th	2019/20 Theme: Caring Council		
2018/19 Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key	
	Provide new social and affordable homes (p14)	Social and affordable homes	Housing	Provision of new social and affordable homes (p7)	5	
	Welsh Housing Quality Standard (WHQS) investment plan targets achieved.(p14)	WHQS	Housing	Welsh Housing Quality Standard (p6)	5	
Appropriate and Affordable Homes	Address the increasing frequency of unauthorised Gypsy and Traveller encampments and improve the Council's own permanent site by i) effective use of the protocol with partners for management of unauthorised encampments; ii) improve the Council's permanent Riverside site with support of Welsh Government funding; iii) explore options to identify a transit site through the Local Development Plan (p14)	Gypsy and Traveller Encamp- ments	Not referenced		i) 1 ii) 1 iii) 1	
Modern, Efficient and Adapted	Improving the quality of private sector housing (p 16)	Private sector housing quality	Housing 'Quality' not referenced, but 'quantity' is	Quantity of private rented sector (p6)	2	

#### KEY:

**1** = Completed or removed (as now embedded as business as usual)

**2** = Continued in a new phase of work

**3** = New to the Plan

**4** = Moved within the Plan for a better fit with another Priority or Sub-Priority

**5** = No significant change

2018/19 Theme: Supportive Council			2019/20 Theme: Caring Council		
2018/19 Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
Homes	Delivering the council's housing growth needs (p16)	Housing growth	Housing	Housing Strategy (p6) Provision of new social and affordable homes (p7)	4
	Meeting the housing needs of vulnerable groups (p16)	Housing Vulnerable Groups	Housing	Housing needs of vulnerable groups (p7)	5
	N/A	N/A	Housing	Homelessness Strategy and Local Access Strategy (p5)	3 (Homelessne ss was previously a KPI, not a sub priority in its own right)
	Support Flintshire residents to better manage their financial commitments (p18)	Universal Credit / Welfare Reform	Protecting people from poverty	Universal Credit/Welfare Reforms (p9)	2
Protecting People from	Working collaboratively to minimise Universal Credit (UC) risks (p18)	Universal Credit Risks	Housing	Homelessness Strategy and Local Action Strategy (p5)	1 (Personal Support (budgeting and digital) now delivered nationally)
Poverty	Develop skills programmes and delivery mechanism for North Wales Growth Deal (p18)	Growth Deal	Business Sector Growth and Regeneration	Growth Deal / Infrastructure investment incl. digital (p11)	2, 4
	Develop and deliver programmes to improve domestic energy efficiency to reduce Co2 emissions and fuel poverty (p18)	Fuel Poverty	Protecting people from poverty	Fuel Poverty (p8)	4
	Develop a strategy to address food	Food Poverty	Protecting	Food Poverty (p8)	2, 4

- 1 = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority **5** = No significant change

2018/19 Theme: Supportive Council			2019/20 Theme: Caring Council		
2018/19 Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	poverty (p19)		people from poverty		
	N/A	N/A	Protecting people from poverty	Period Poverty (p8)	3
	N/A	N/A	Protecting people from poverty	Flexible Funding Programme (p9)	3
	N/A	N/A	Protecting people from poverty	Childcare Offer (p9)	3
	N/A	N/A	Protecting people from poverty	Becoming Work-ready (p10)	3
	Expand and support the care sector to enable people to live well and have a good quality of life (p20)	Care Sector	Adult Services	Split into separate sub Priorities: Extra Care Strategy (p2) Domiciliary Care (p2) Strategic Review of care needs and the Council response (p3)	2, 4
Independent Living			Children's Services	Improving local Placements for Children (p4)	2, 4
	Support greater independence for individuals with a frailty and / or disability, and for people at risk of isolation. (p20)	Independenc e for individuals	Adult and children's Services	Split into separate sub Priorities:  Strategic Review of care needs and the Council response (p3)  Dementia Friendly council	2, 4

- **1** = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority
- **5** = No significant change

2018/19 Theme: Supportive Council		2019/20 Theme: Caring Council			
2018/19 Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
				(p3) Learning Disability Service (p4)	
	Improve outcomes for Looked After Children	Looked After Children	Children's Services	Looked After Children (p5)  Improving local placements for Children (p4)	2
	Develop and integrate services for carers with our commissioned providers	Care Providers	N/A	N/A	1 (Business as usual)
Integrated Community Social and	Embed the long term use of the Integrated Care Fund (ICF) to meet local needs and demands	Integrated Care Fund	N/A	N/A	1 (ICF is realigned with local priorities every year - Business as usual)
Health Services	Embed the Early Help Hub into everyday practice by working with statutory partners and the third sector	Early Help Hub	N/A	N/A	1 (Business as usual)
	Working with the new Wales Programme to recognise Adverse Childhood Experiences (ACES)	Adverse Childhood Experiences	N/A	N/A	1 (Business as usual – links with Early Help Hub)
	All Council portfolios to understand and act on their responsibilities to address safeguarding.	Corporate safeguarding	Safe and Clean	Corporate Safeguarding (p29)	2, 4
Safeguarding	Identify and address the signs and symptoms of domestic abuse and sexual violence.	Domestic Abuse and Sexual Violence	Safe and Clean	Community Safety (p29)	2, 4

- **1** = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority
- **5** = No significant change

2018/19 Theme: Supportive Council			2019/20 Theme: Caring Council		
2018/19 Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	Strengthen regional community safety through collaboration and partnership arrangements.	Regional Safety	Safe and Clean	Community Safety (p29)	2, 4
	N/A	N/A	Children's Services	Safeguarding Children (p4)	3
	N/A	N/A	Children's Services	Fostering Service Models (p4)	3

3 = New to the Plan

<sup>1 =</sup> Completed or removed (as now embedded as business as usual)

**<sup>2</sup>** = Continued in a new phase of work

**<sup>4</sup>** = Moved within the Plan for a better fit with another Priority or Sub-Priority **5** = No significant change

2018/19 Theme: Ambitious Council 2019/20 Theme: Ambitious Council					
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	The Regional Economic Growth Deal will be developed to final approval stages with UK and Welsh Governments this year, including agreement of funding allocations and formal governance arrangements.	Growth Deal	Business Sector Growth and Regeneration	Growth Deal / Infrastructure investment incl. digital (p11)	2
Business	Guide the development of the Deeside Enterprise Zone (DEZ), Northern Gateway and Warren Hall mixed use development site. Propose that the developments maximise economic and social value for the County and that they deliver the commitments made in the Regional Economic Growth Deal.	Regional Economic Growth Deal	Business Sector Growth and Regeneration	Regional Business Growth (p11)	2
Sector Growth and	Develop long term strategic approach to Council's economic estate and land.	Economic estate	N/A	N/A	(completed)
Regeneration	Protecting the scale and quality of apprenticeships both regionally and locally	Apprentice- ships	Business Sector Growth and Regeneration	Regional Business Growth (p11)	4
	Develop a more strategic approach to regenerating and supporting town centres in partnership with Town Councils.	Town Centres	Business Sector Growth and Regeneration	Future of Town Centres (p12)	2
	Targeted Regeneration Investment Programme (TRIP) – developing Flintshire's role and its local programme	WG targeted investment programme	N/A	N/A	1
	Propose that the development of regional and local transport strategy and initiatives maximises the potential	Transport	Business Sector Growth and	Integrated Transport Strategy (p13)	2

- 1 = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority **5** = No significant change

2018/19 Theme: Ambitious Council			2019/20 Theme: Ambitious Council		
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	for economic benefits and improve access to employment and tourism destinations.		Regeneration		
	N/A	N/A	Investing in our Communities	Theatre Capital Plan (p12)	3
	N/A	N/A	Investing in our Communities	Sustainable and Modern Archive Services (p15)	3
	N/A	N/A	Investing in our Communities	New Pupil Referral Unity – Plas Derwen (p16)	3

3 = New to the Plan

<sup>1 =</sup> Completed or removed (as now embedded as business as usual)

**<sup>2</sup>** = Continued in a new phase of work

**<sup>4</sup>** = Moved within the Plan for a better fit with another Priority or Sub-Priority **5** = No significant change

2018/19 The	me: Learning Council	20	019/20 Then	ne: Learning Counci	I
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	Provide effective learning opportunities and quality learning environments for all pupils aged 3-18 to achieve their potential and high levels of educational attainment.	Education Offer	Education and Skills	Core Education Offer and Performance (p17)	2
	Provide effective support to schools identified as causing concern to quickly re-establish good educational standards	Performance	Education and skills	Core education offer and performance	2
High Performing Education	Prepare for national reform on curriculum and inclusion.	Education – National Curriculum	Education and Skills	Implementation of the new National Curriculum (p17)  Additional Learning Needs (ALN) Transformation Bill (p17)	2
	Continue substantial investment in the school estate through the School Modernisation Strategy and maximising use of Welsh Government funding streams e.g. 21st Century Schools Programme, Welsh Medium Education Grant, Infant Class Size Grant & Early Years Grant. Continue programme of capital works and repairs and maintenance across Flintshire schools.	School Modern- isation	Investing in our Communities	Implementation of major capital Education Programmes: 21st Century Schools - Band B Welsh Medium Capital Investment (p15)	2, 4
	Maintain low levels of young people/adults 'Not in Education, Employment or Training' and increase opportunities for apprenticeship and employment.	NEETs	Education and skills	Core education offer and performance (will be included as a measure)	2
	Fully embed Flintshire's Youth Council to ensure that young people across the	Flintshire youth council	N/A	N/A	1 (completed)

- 1 = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority **5** = No significant change

2018/19 Theme: Learning Council		2019/20 Theme: Learning Council			l
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	authority are involved in the evaluation and delivery of services that impact on them				
	N/A	N/A	Education and Skills	Post 16 Transport Policy (p18)	3

- 1 = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority **5** = No significant change

2018/19 Theme: Green Council			)/20 Theme:	Green Council	
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	Improving, protecting and enhancing the built environment	Local Heritage	N/A	N/A	1 (Completed Actions – now business as usual)
	Managing our natural environment and accessible green space networks to deliver health, well-being and resilience goals.	Natural Environment	Sustainable Development and Environmental Management	Natural Environment (p20)	2
Sustainable	Maximising the potential of Council assets for energy efficiency: control/reduction of Council energy consumption and thereby cost.	Energy Efficiency	Sustainable Development and Environmental Management	Carbon Footprint (p19)	2
Development and Environmental Management	Maximising the recovery and recycling of waste with a view to reducing the reliance on landfill.	Waste & Recycling	Sustainable Development and Environmental Management	Affordable and sustainable collection and treatment services for recyclable, compostable and residual waste (p19)	2
	Strengthening regional air quality collaboration to help promote better health and well-being outcomes.	Air Quality	Sustainable Development and Environmental Management	Natural Environment (p20)	2
	Publication of the Deposit version of the Local Development Plan preferred strategy.	Local Development Plan	Business Sector Growth and Regeneration	Production of the Local Development Plan (LDP) (p21)	2, 4
			Sustainable Development and Environmental Management	Local Development Plan (LDP) (p21)	2

- 1 = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority **5** = No significant change

2018/19 Theme: Green Council			9/20 Theme	e: Green Council	
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	Accessing and using available grant funding to support Council priorities for accessing employment, health, leisure and education.	Accessibility	Safe and sustainable Travel Services	Alternative local transport arrangements (p21) Active Travel (p22)	2
Safe and sustainable Travel Services	Prioritising the Council's road infrastructure for repairs and maintenance and implement programmes of work within available funding in order to improve the resilience, efficiency and reliability of the transport network.	Highway Condition	Safe and sustainable Travel Services	Highway Network (p22)	2
	Supporting isolated communities to develop innovative and sustainable area based transport schemes.	Transport Schemes	Safe and sustainable Travel Services	Alternative Local Transport Arrangements (p21)  Core Bus Network (p21)	2
	Delivering a compliant, safe and integrated transport service.	Transport Service compliance	N/A	N/A	1 (now business as usual)

3 = New to the Plan

**<sup>1</sup>** = Completed or removed (as now embedded as business as usual)

**<sup>2</sup>** = Continued in a new phase of work

**<sup>4</sup>** = Moved within the Plan for a better fit with another Priority or Sub-Priority

**<sup>5</sup>** = No significant change

2018/19 The	me: Connected Council	2019/20 Th	eme: Connected Co	uncil	
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	Build stronger social enterprises with the sector itself leading development of the sector.	Social Enterprises	Business Sector Growth and Regeneration	Social Enterprises (p13)	2, 4
	Grow the capacity of the social enterprise sector and Alternative Delivery Models (ADMs) to become more self-sustaining.	Alternative Delivery Models	Resilient Communities	Social Value (p23)	2
	Ensuring and delivering community benefits.	Social Value  - Previously Community Benefits	Resilient Communities	Social Value (p23)	2
Resilient Communities	Enabling the third sector to maximise their contribution towards developing community resilience	Community Resilience	Resilient Communities	Social Value (p23)  Community Resilience (p23)	2
	Ensure that the Council maximises its contribution to achieving the priorities of the Public Services Board's Wellbeing Plan	Well-being Plan	N/A	N/A	1 (now business as usual)
	Ensure our Armed Forces Community and their families are not disadvantaged when accessing Council Services.	Armed Forces	N/A	N/A	1 (now business as usual)
	N/A	N/A	Resilient Communities	Community Health (p23)	3
	N/A	Contact Centre	Customer Journey	Single Integrated Contact Centre (p24)	4

- **1** = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority
- **5** = No significant change

2018/19 Theme: Serving Council 2019/20 Theme: Serving Council						
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key	
	Develop and implement a renewed five year financial plan that reflects anticipated funding, costs and efficiencies to support strategic decision making over the life of the Council.	Financial Plan	Effective Resource Management – Finance / Assets	Sustainable Annual Budgeting (p26)	2	
	Through the People Strategy we aim to operate effectively as a smaller organisation.	People Strategy	Effective Resource Management – HR and OD	People Strategy (p25)	2	
	Delivery of key annualised objectives from the Digital Strategy and Customer Strategies.	Strategies – Digital & Customer	Effective Resource Management – Digital	Digital Strategy (p28)	2	
Effective			Customer Journey	Customer Strategy (p24)	2, 4	
Resource Management – Workforce	Delivery of key annualised objectives from the Capital and Asset Management Strategy.	Capital and Asset Management Strategy	Investing in our Communities	Theatre Capital Plan (p14) Future of County Hall Campus / Civic Estate (p14) Capital Education Programmes / 21st Century Schools / Welsh Medium Capital Investment (p15) Sustainable and modern archive services (p15) New pupil referral unit – Plas Derwen (p16)	Theatre (3) Campus / Civic Estate (2) Capital Education Programmes (2) Archive Services (3) Plas Derwen (3)	
	Maximising the generation of the Council's income streams	Income Generation	Effective Resource Management – Finance / Assets	Income and Concessions / Commercialisation (p27)	2	

- 1 = Completed or removed (as now embedded as business as usual)
- **2** = Continued in a new phase of work
- 3 = New to the Plan

- **4** = Moved within the Plan for a better fit with another Priority or Sub-Priority **5** = No significant change

2018/19 T	018/19 Theme: Serving Council 2019/20 Theme: Serving Council				
Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	Adopting the Ethical Code for the Procurement of Supply Chains	Procurement	N/A	N/A	1 (completed
	Delivering the highest possible standards of Information Security	Information Security	N/A	N/A	1 (completed
	N/A	N/A	Effective Resource Management – HR and OD	Sustainable Pay Policy (p25)	3
	N/A	N/A	Effective Resource Management – HR and OD	Health and Well-being Workforce Plan	3
	N/A	N/A	Effective Resource Management – Finance / Assets	Housing Revenue Account Business Plan (p26)	3
	N/A	N/A	Effective Resource Management – Collaboration	Collaboration – Best Use of Resources (p27)	3

= New to the Plan

= No significant change

= Completed or removed (as now embedded as business as usual)

= Continued in a new phase of work

**<sup>4</sup>** = Moved within the Plan for a better fit with another Priority or Sub-Priority

Priority	2018/19 "What we will do"	Subject / Topic	2019/20 Priority	2019/20 Sub Priority (and page number)	Key
	Supportive Council / Safeguarding Identify and address the signs and symptoms of domestic abuse and sexual violence. Strengthen regional community safety through collaboration and partnership arrangements	Community Safety	Safe and Clean Communities	Community Safeguarding	2, 4
	Supportive Council / Safeguarding All Council portfolios to understand and act on their responsibilities to address safeguarding.	Safeguarding	Safe and Clean Communities	Corporate Safeguarding	2, 4
	N/A	N/A	Safe and Clean Communities	Public Protection (Food Safety and Standards)	3
	N/A	N/A	Safe and Clean Communities	Streetscene and Transportation Standards	3
	N/A	N/A	Safe and Clean Communities	Environmental Improvement and Enforcement	3

3 = New to the Plan

**5** = No significant change

**<sup>1</sup>** = Completed or removed (as now embedded as business as usual)

**<sup>2</sup>** = Continued in a new phase of work

**<sup>4</sup>** = Moved within the Plan for a better fit with another Priority or Sub-Priority